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# City of Charlottetown

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## 2014 Budget



Cecil F. Villard, Chair

Administrative Services Committee

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March 28, 2014

Your Worship, Members of Council, Citizens of the City of Charlottetown.

*“I am pleased to rise before the Council and the citizens of Charlottetown as Chair of the Accounts and Finances Committee to present our budget. This year we have expenditures planned for road works, sidewalks, water improvements, street lighting, police officers, parkland, the construction of a new entrance and renovations to City Hall, and for changes to the Fire Hall. There are also budgeted amounts for the election of Council and for the engagement of members of the Administration. This year will be particularly active and I am sure people will be talking about it 150 years from now.*

*Our tourism is anticipated to reach unprecedented heights in the history of our community. We expect numerous visitors from other countries as well as fanfare surrounding the welcoming of dignitaries equaling a royal visit. We have special events planned for later in the year and the landing at the start of Great George Street will welcome tall ships with many prominent politicians.*

*I am pleased to advise that we have addressed our needs, scrutinized our expenditures and maximized our revenues so that we will not require a tax rate increase.”*

Council Members, citizens of Charlottetown, thank you for allowing me to flash back 150 years and portray what I am sure formed part of the budget speech presented to the Council of 1864.

Maybe it is history repeating itself. Maybe it is explained by the statement that “the more life changes, the more it stays the same”. Maybe it is just that Councils continue to deal with the same matters year in and year out. Perhaps it is all just coincidence. Whatever the reference, a read through the Council minutes of the City of Charlottetown from 1864

reveals that many projects debated by the Council of that day have a similarity to those within the budget I present for 2014.

To mention a few of those commonalities in the budget of 1864 and today's budget...

On March 30<sup>th</sup>, 1864, Council passed a bylaw for ***“levying an assessment on real estate for City purposes”***. Shortly we will be considering our annual resolutions establishing the tax rates for 2014.

On April 16<sup>th</sup>, 1864, there was a report from the Chief Engineer of the Fire Department ***“showing the necessity of procuring an additional building for the use of the Fire Department for the safe custody and care of the fire apparatus belonging thereto”***.

This budget contains an allocation of \$2.25M to acquire land and undertake a design of a new central Fire Hall that was identified as a need a few years ago.

On April 27<sup>th</sup>, 1864, Council agreed to enter into a contract ***“for a term of years to light the City with gas”***. As the Council of the day progressed from candles to gas, we continue to move forward on street lighting infrastructure and have included a further allocation of \$60,000 to continue with the replacement of high pressure sodium fixtures with energy efficient LED street lighting. LED lighting is less expensive to operate, uses less power and is more environmentally friendly.

On May 9<sup>th</sup>, 1864, Council ordered that ***“a Committee be appointed to enquire into and report upon the expense of erecting a signal staff on the top of the City Hall and of making an entrance thereto”***. At our April Council meeting we will consider a tender for changes to enhance the Queen Street entrance to City Hall, new carpeting and various internal renovations at a cost of approximately \$350,000.

On May 14<sup>th</sup>, 1864, Council directed that the ***“Committee for providing clothing for the Police Constables do provide the necessary clothing for Robert White...and that Thomas Robinson be granted a free truck license in consideration of his faithful***

*services whilst a member of the Police Force of the City*". We have two new police officers included in this budget to continue our work in the High Schools and our ongoing commitment to our youth. I would suggest that the odds are very good that Chair MacDonald will be providing them with clothing.

On May 19<sup>th</sup>, 1864, the predecessor to Chairman Rice, Councillor Desbrisay "*called the attention of the Board to the unserviceable condition of a pump and well opposite the shop of Messer's Davies and Weeks on Queen Street*". The Utility Budget continues in its efforts to develop the new water source for the City and this year will undertake improvements on the City's new well field site in Miltonvale at a cost of \$2M.

On July 5<sup>th</sup>, 1864, Council received a petition following a public meeting from "*the inhabitants residing in the vicinity of Hillsborough Square requesting permission to level the fence and plant with ornamental trees the said Square and further praying the City will undertake the cost of erecting the said fence*". During the term of this Council, we have commissioned a report on each of the Squares and the budget contains estimates of a further \$100,000 for continued improvements to the Squares. As well, this budget includes an allocation of \$360,000 for improvements to our crown jewel of all parks, Victoria Park.

At the same meeting of July 5<sup>th</sup>, 1864, Councillor Brecken, the forerunner to Councillor Bernard, presented "*a petition from certain inhabitants of the eastern part of the City praying for the completion of a road recently opened through property late in the occupation of Mr. William Longworth*". Perhaps divine intervention is helpful to get your street included, but notwithstanding the need for prayer, the Public Works Chair has an allocation for resurfacing of several roads and making substantive improvements to our road infrastructure in the amount of \$2M.

On August 10<sup>th</sup>, 1864, a special meeting of the City Council was called "*for the purpose of assessing upon the proprietor or lessee for a term of years not less than ten on the east side of Queen Street, a sum sufficient for procuring the materials and for laying*

*down a sidewalk in front of their property*". While the City no longer has the practice of levying an assessment on benefiting properties, there is an allocation for new and replaced sidewalks within our budget of over \$200,000.

Similar to the year 2014, an election of the Council was undertaken in 1864. On August 2nd, an election was held "*on the day appointed by law for the election of a Mayor and five Common Councilmen*". The Honourable Thomas Heath Haviland was re-elected Mayor and the following gentlemen elected Common Councilmen: Albert H. Yates for Ward 1, John Henry Gates for Ward 2, John Brecken for Ward 3, Mark Butcher for Ward 4 and Theophilus Desbrisay for Ward 5. Later, on August 27<sup>th</sup>, four Committees were appointed by Mayor Haviland; Accounts and Finance, Common Streets and Squares, Carriages and Trucks and Markets. Our budget includes the final installment for funding the 2014 election in the amount of \$35,000 with the election taking place on November 3rd. Following the election, it is customary for the Mayor to appoint the various Committees at the swearing in ceremony in early December.

Also, from August 27<sup>th</sup>, 1864, the CAO has asked me to mention that the Recorder of the day, Mr. Alexander Brown, received an increase of 20% in salary, taking him from 75 to 90 pounds per annum. I'm thinking we could manage the 20% if Mr. Main could accept the 90 pounds.

The similarities of today to the past are endless and it is important to reflect on our history with pride as we review the progress of our City. It is why Council has chosen to celebrate 2014.

As the Council of 1864 looked upon their coming year with optimism, excitement and even perhaps a slight dose of trepidation for what the future might hold, so does the Council of 2014.

There is optimism and excitement in the air. Our City is healthy, both financially and from the perspective of our ability to satisfy the demands of our citizens. The many

challenges we face from infrastructure renewal to the needed expansion of existing services are being addressed. Our assessment base continues to grow and through acting responsibly and strategically, we are positioned to face whatever arises far better than most cities comparable to our size. We have kept our taxation constant. With prudent stewardship of the public purse, we have been able to maintain a consistently high level of service delivery and been able to improve our service delivery on a number of fronts.

We also carry a respectful concern for the future as we recognize that economies are fragile, employment levels could be better, and “good times” can quickly turn on factors beyond the control of our City. As a consequence, Council is appropriately cautious and mindful of our indebtedness and our level of expenditures. Scrutiny of services and service levels is a constant exercise. Planning for tomorrow is treated equally as important as managing in today’s environment.

The budget I am presenting is the instrument that will enable Council to celebrate the past while at the same time move the City forward towards that promising and exciting future. It has been developed on a foundation of needs; a recognition of appropriate service levels; a thorough understanding of what functions and operations the City will require; and a strategic appreciation of what is necessary to sustain our City in the years ahead. Underlying all these factors is an ever present mindfulness of the ability of our taxpayers to pay.

With accurate projections, effective budgetary control and the diligent stewardship by both the Council and the Administration, the budget plan of 2013 resulted in an operational surplus for the City of \$201,824 on a budget of \$44.5M.

Our Water and Sewer Utility operations realized a surplus in the amount of \$519,813 on a \$10M budget. The Utility has effectively managed its budgetary pressures associated with harbor cleanups, advancing our water source and maintaining an aging infrastructure while being prudent with its revenues and cautious with its expenditures.

The 2014 Operating Budget for the City is balanced at \$45.9M. The City's Capital program for 2014 has a gross expenditure of \$11M. I am extremely pleased on behalf of Council to advise that there will be no need for a tax rate increase for either residential or commercial properties when addressing the operating or capital budgets.

The Utility's Operating Budget for 2014 is also balanced with a planned expenditure of \$10.5M. Capital Projects for the Utility totals \$7.9M. I am equally pleased to advise that there will be no increases in either the sewer or water rates required for their action plan.

While the budget I present does not include any increase in either tax or utility rates, I want to assure the citizens of Charlottetown that we have found ways to advance the City. This has been made possible through enhanced revenues from growth of approximately \$1.4M and a 1% increase from the Province to our Municipal Support Grant totaling \$107,000. On the expenditure side, there has been a conscientious effort made to contain costs wherever possible, defer the full extent of certain initiatives such as fleet upgrades, delay replacement hiring and concentrating on the efficient delivery of our core services all without impacting on the level of services that were provided in 2013.

Most notable in our operating budget for this year are the activities and celebrations in connection with the 150<sup>th</sup> anniversary of the initial meeting of the Fathers of Confederation. Council declared its intentions to mark this historic occasion in last year's budget and we are carrying through with a year-long series of free events, concerts, festivals and fireworks. There will be special events for seniors, veterans, and our youth and we have extended Natal Day to a five day event to be known as "1864 Week". We will host a record number of conventions and delegates, the prestigious ECMA's, and 7 national sports championships. We fully anticipate those attending will return after experiencing the charm and beauty of our City.

We will have special visitations by the Governor General, the Lieutenant Governors and the Premiers from across the country. The City will also be graced by the visitation of the heir to the throne, the Prince of Wales and the Duchess of Cornwall.

The City has also cultivated a special relationship with the City of Quebec as that City will be a focal point of celebrations for the 150<sup>th</sup> anniversary of Canada in 2017. His Worship Mayor Regis Labeaume, will be in our City during 1864 Week, and we will be declaring Saturday, June 14<sup>th</sup> as Quebec Day in the City. We have funding in the budget for both artistic and cultural exchanges with Quebec City this year.

Since the adoption of the Integrated Community Sustainability Plan in 2010, our Budget reflects a continued commitment to the four pillars of Sustainability; Environmental, Economic, Social and Cultural. Our vision remains steadfast to create a vibrant and sustainable City where decisions and actions are evaluated with the long term in mind. A review of the following highlights from the operating portion of our budget will demonstrate how we are living that commitment.

The Environmental Pillar has been advanced by several projects. The concern for the detrimental impact of combined storm and sanitary systems on the harbor remains a priority and this budget supports our separation project. The new water source, the conservation programs, domestic water metering, leak detection efforts and energy efficiencies throughout the corporation are all being advanced with this budget.

This Budget will also address objectives set out in the Economic Pillar. There is an allocation for Heritage support grants for property owners to renew heritage buildings. Our Official Plan review will generate the appropriate planning principles to support future growth in a consistent and sustainable manner. The continued streamlining of the development process and adequate staffing will assist the development community to fulfill their goals.

Under the Social Pillar, it is acknowledged that public safety is an important key to the quality of life within our City. The recent success of the Charlottetown Police Services with Operation Clean Sweep is evidence of the commitment to this objective.



The Cultural Pillar has been enhanced by the appointment of the Arts and Culture Advisory Board. Under the Chairmanship of Spencer Campbell and Committee members Maria Driscoll, Errol Monkley, John Morris, Claire Nantes, Mark Sandiford and Darrin White, the Board will be tasked with recommending to City Council arts and cultural initiatives and activities while facilitating communication within the Charlottetown arts community. One of the first projects of the Board will be the inaugural Charlottetown Arts and Culture Awards recognizing people who have given so much to our community. Council has allocated \$50,000 for this project and many other cultural activities taking place this year.

We will also continue with both the “Art in the City” Program and our popular micro-grant program for artistic interpretations with such funding supporting our local not-for-profit organizations. Public Art will continue to have an allocation with \$6,000 in partnership with others for artworks that will adorn the City. A new painting by Heather Millar, entitled “The Start of Something Great” will hang at City Hall. Continuing with the Fathers of Confederation theme, there will be a bronze statute of William Henry Pope arriving for the Charlottetown Conference which will be located at Peake’s Quay.

Furthering the inclusion of public art in the community, the CADC has recently commissioned a bronze statute depicting the “Two John Hamilton Gray’s” who were also at the Conference. This exciting statute provided by the CADC will be located on Great George Street.

Our Capital Program also reflects our commitment to sustainability. As mentioned previously, we will undertake a Capital Program for the City of \$11M and a Capital Program for the Utility of \$7.9M.

Street construction and resurfacing has been allocated over \$2M of Federal Gas Tax funding. Just over \$2.7M has been allotted for storm water management throughout the City. We will be upgrading both our traffic and pedestrian signals in various locations at a cost of \$450,000.

Progress will continue with the intended roundabout at the St. Peter's Road intersection with \$175,000 estimated to undertake the engineering design and finalize all property requirements. With infrastructure assistance, the construction of this project is anticipated in 2015.

Parks and Recreation has been allocated \$1,037,500 for a variety of projects. In addition to Victoria Park and the Heritage Squares noted earlier, the Department will continue implementation of the Active Transportation Plan with the Wright's Creek Bridge; scoreboard replacements for both Cody Banks and Simmons Arenas; a new LED Score Clock for the Eastlink Centre; playground equipment upgrades for several parks; improvements to Confederation Landing; replacement ramps for the Victoria Park Skatepark and lighting for the first phase of the Confederation Trail. The total cost of these projects is estimated at just over \$577,000.

Our successful Transit system continues to show improved ridership. The fleet however is beginning to show its age and the need for repairs is dictating that the replacement plan for the buses be activated. The City is pursuing financial assistance from the others levels of government as the cost of just one bus is estimated at \$625,000.

This year, the Utility will complete the majority of its work on the City's new well field site at a cost of just over \$2M. A financial plan to address the remaining work involving a connection to the existing infrastructure and the construction of a water storage standpipe is currently under preparation and will be presented to the Council in the next few months. We have identified the City's financial contribution to the project and discussions continue with both Federal and Provincial Governments regarding their financial participation.

Water conservation remains a strong objective of the Utility. In addition to the existing incentive programs for rain barrels, toilet replacements, and water conservation kits, the Utility is also offering assistance for the purchase of water conserving washers. We are in

year two of the seven year plan to implement residential meters throughout the City and an allocation of \$475,000 has been included for the installation of a further 1000 meters.

The Spring Park Combined Sewer Separation Project is entering its third phase of construction with an estimated cost of \$4.5M. The original Phase III of this project has been split over two years in order to minimize traffic disruption and maximize funding sources with the work now anticipated to be completed in 2015. Again this year, \$1M of the Federal Gas Tax monies has been allocated to the Utility for this project.

The Fire Department will carry over \$2.25M to address both property acquisition and architectural designs of a new Fire Hall. This amount was identified in the 2013 Capital Program however the property requirements were not resolved. With significant progress having been made recently on the property, these monies should be expensed in the coming months. Following the acquisition and ultimate design, next year's Council will review the costing and timing for the actual construction of this important project.

In addition to the Capital projects, there are several issues within the operating portion of our Budget that are noteworthy.

I am pleased to indicate that there is funding within the budget of the Charlottetown Police Service for two additional officers in order to permanently commit to the School Resource Officers for both Colonel Gray and Charlottetown Rural High schools. We are confident that providing this improved level of service delivery will assist in building upon relationships with the schools and the neighbouring communities. More importantly, the SRO's will continue to have a positive impact in the area of youth addictions, mental health and cyber bullying.

I have previously mentioned the financial commitment within the Budget to the 2014 celebrations. Part of that funding will be for the creation of commemorative parks for each of the seven previous municipalities prior to amalgamation into Charlottetown. These neighbourhood parks will be people places, with benches, plantings and a

permanent art piece to become a legacy of the 150<sup>th</sup> anniversary celebrations. Locations are being finalized along with the ultimate design. Funding in an amount exceeding \$200,000 will be received from 2014 Inc. to see these parks constructed this year.

New to the City this year will be a Tulip Festival at a cost of \$50,000. Over 70,000 bulbs have been planted and this festival is expected to “blossom” each and every year.

The Charlottetown Police have always identified the importance of technology in carrying out their responsibilities. On April 1<sup>st</sup>, the Department will roll out a new records management system that will provide officers with information at their fingertips. There will be mobile systems in their vehicles and computer aided dispatch will now be available. This advancement in technology comes at no additional cost to the Police Service.

The Fire Department will be supplemented by one additional inspector at a partial year’s cost of \$54,600. This position will be critical in evaluating building permit applications and carrying out inspections of both residential and commercial properties.

The health of the City’s core is always a priority to the Council. In the past few years we have developed new planning policies that will foster the development of the waterfront and the area known as the 500 Lots. This past year, the City is pleased to see the reclamation of the former Kays Building by APM, the new Carr Stevenson MacKay building, the new Campbell Lea building and the new condo development at the corner of Richmond and Rochford will soon be occupied.

Partnerships continue to be a key factor within this Budget. The Province has provided partial funding for several key infrastructure projects such as the Spring Park Combined Sewer Separation Project and the development of our water source. Without their financial involvement in such projects, it is doubtful the City could have afforded to complete them within the same timeframe.

The CADC has been another valuable partner. Their continued effort with the Event Centre has resulted in a first class venue for a variety of functions which will soon be adorned with a unique entranceway structure. They have recently installed new fencing around the perimeter and have revamped the signage on Water Street. CADC will also contribute the additional public art mentioned earlier on Great George Street as part of their participation in recognizing 2014.

The City has partnered with PEI 2014 Inc. on numerous celebrations that will include fireworks, street dances, concerts and the beehive of activity planned for the Celebration Zone. Already the New Year's Celebration has been a successful event and the plans for Canada Day promise to be equally as entertaining. The City is appreciative of the work of 2014 Inc. so that Charlottetonians can celebrate this historic year.

The City continues to benefit from its partnership with the CARI Complex and the Eastlink Centre. Both facilities have an enviable reputation for quality and for hosting high level sports teams and community events. The City's funding support for both of these facilities will continue within this Budget.

Over the past several years, I have raised the City's inability to reach a mutually agreeable resolve with the Province on revenue sharing. Discussions are now taking place with the Minister and I am hopeful that the speech in 2015 will indicate how this matter is finally resolved.

This is the final budget for this term of Council. While we have accomplished a great deal over the past three years and have provided an aggressive program, the Committee and I believe there is more work to be done.

Last year, the Committee embarked on an examination of various indicators that demonstrate our use of the tax dollar. The Committee is taking this information and drawing comparisons with other municipalities of similar size. It is the intent to share this information with all Council in the coming months and establish certain benchmarks

for future budgets. It is possible to utilize these benchmarks in our review of services and to establish the most appropriate level of service.

The Committee has routinely discussed process improvements in the development of our budget. This year we consciously considered the capital portion of our budget early, passing it in February rather than bundling it with the operating portion. This act alone allowed for Departments to begin mobilizing their capital projects and in the case of the Utility, enabled early tender calls on certain large projects dealing with the Spring Park Combined Sewer Separation Project. While it is difficult to really know the savings, we are confident that the early tendering has generated savings based upon our projected estimates. Early tender calls and known projects also benefit the engineering and contracting community who can plan their own forecasts for work in 2014.

While the Committee is pleased with the evolution of the budget and the many improvements made over the term of Council, transparency and inclusivity remain important features of our work as a City. Council has demonstrated its commitment and will continue to reach out and seek direct input on specific studies such as we did with the Simmons Master Plan and the Victoria Park Master Plan. The Budget Committee remains committed to having the valuable conversations each year with several of the other major agencies in the City such as the Chamber of Commerce, the Airport Authority, the CARI Complex and the Eastlink Centre. Our next area of concentration will be citizen engagement and I am confident that recommendations will be forthcoming from the Committee in the coming months for the new Council to consider on how to effectively solicit resident input.

Lastly, the Committee has spent time reviewing long term capital programs from its Departments and reviewed projections on what will be needed well into the future. This work will continue by necessity and be expanded with further discussions on asset management. Maintaining and replacing existing infrastructure will demand more resources every year and future budget discussions will be dominated by concerns for

funding shortfalls and the need for expanded partnerships. The plans that have been developed and are being continually updated will be invaluable to future Councils.

In conclusion, it is a privilege to advise that the services and programs that I have addressed herein have been achieved without the need for an increase in tax or utility rates. Collectively we have met our objectives for the community and we present a balanced budget for 2014.

One of the benefits of being the Chair of the Finance and Administrative Services Committee is the opportunity on behalf of the Committee and the entire Council to present the 2014 Budget to the citizens of Charlottetown. The development of the Budget is a group effort of all the Council and I want to acknowledge my colleagues whose input has been instrumental. I want to thank the members on the Committee, Terry Bernard, Melissa Hilton, and Edward Rice for their input, guidance and direction in reaching this Budget. As usual, Mayor Lee continues to provide insight, direction and leadership to this process.

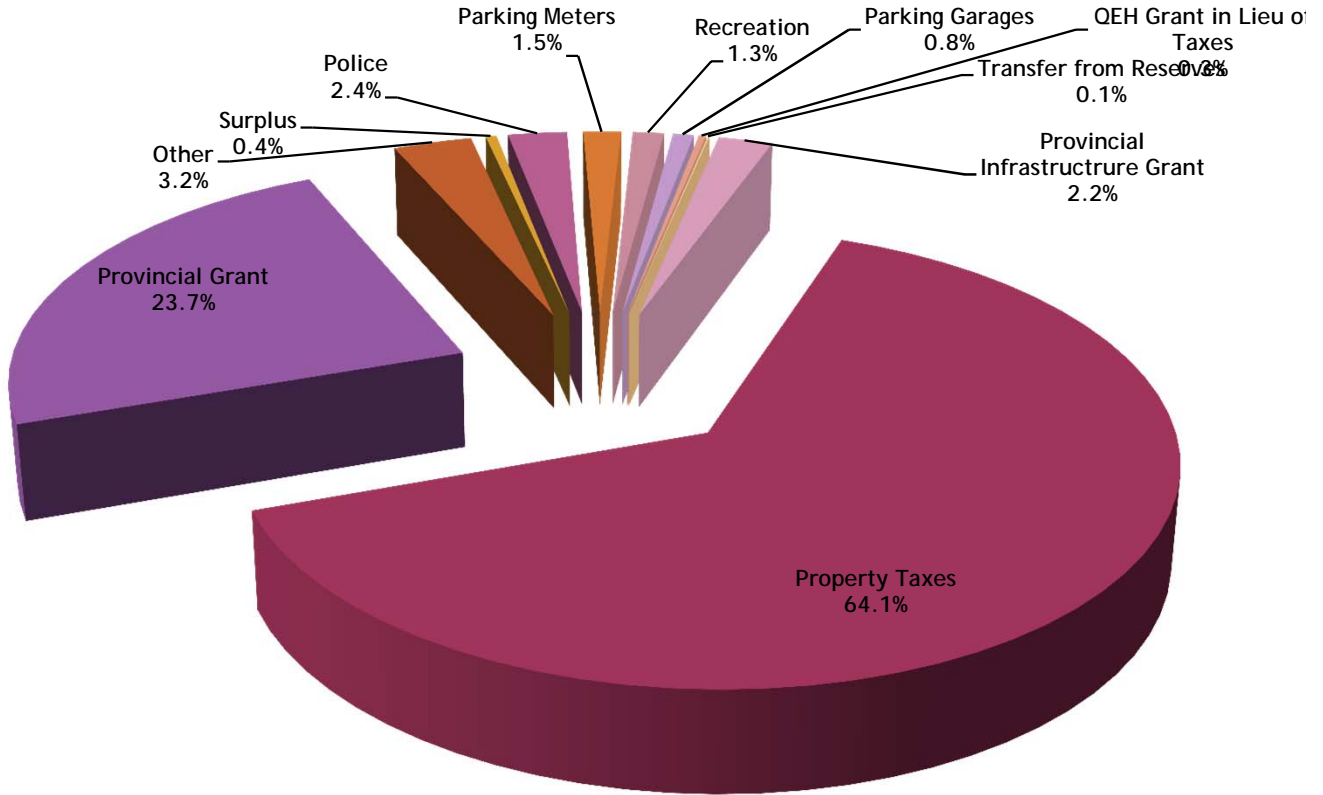
Our administration also deserves recognition for their untiring efforts, diligence, suggestions and recommendations leading up to the final document. Our CAO, Roy Main, our Director of Corporate Services, Donna Waddell, our Manager of Finance, Scott Ryan, our Managers, Sue Fraser, Paul Johnston, Craig Walker, and Alex Forbes, and Chiefs Paul Smith and Randy MacDonald and their staffs deserve credit and accolades for their efforts and commitment to the citizens of Charlottetown.

The adoption of this Budget means the City will remain strong and well positioned financially for the future. We have developed a budget that has responded with programs and services for our citizens and once again, we have ensured the taxpayers of our City receive value for their tax dollar.

Your Worship, it is my sincere pleasure to move the adoption of the City of Charlottetown Budget for 2014.

# City of Charlottetown 2014 Budget

## Revenue

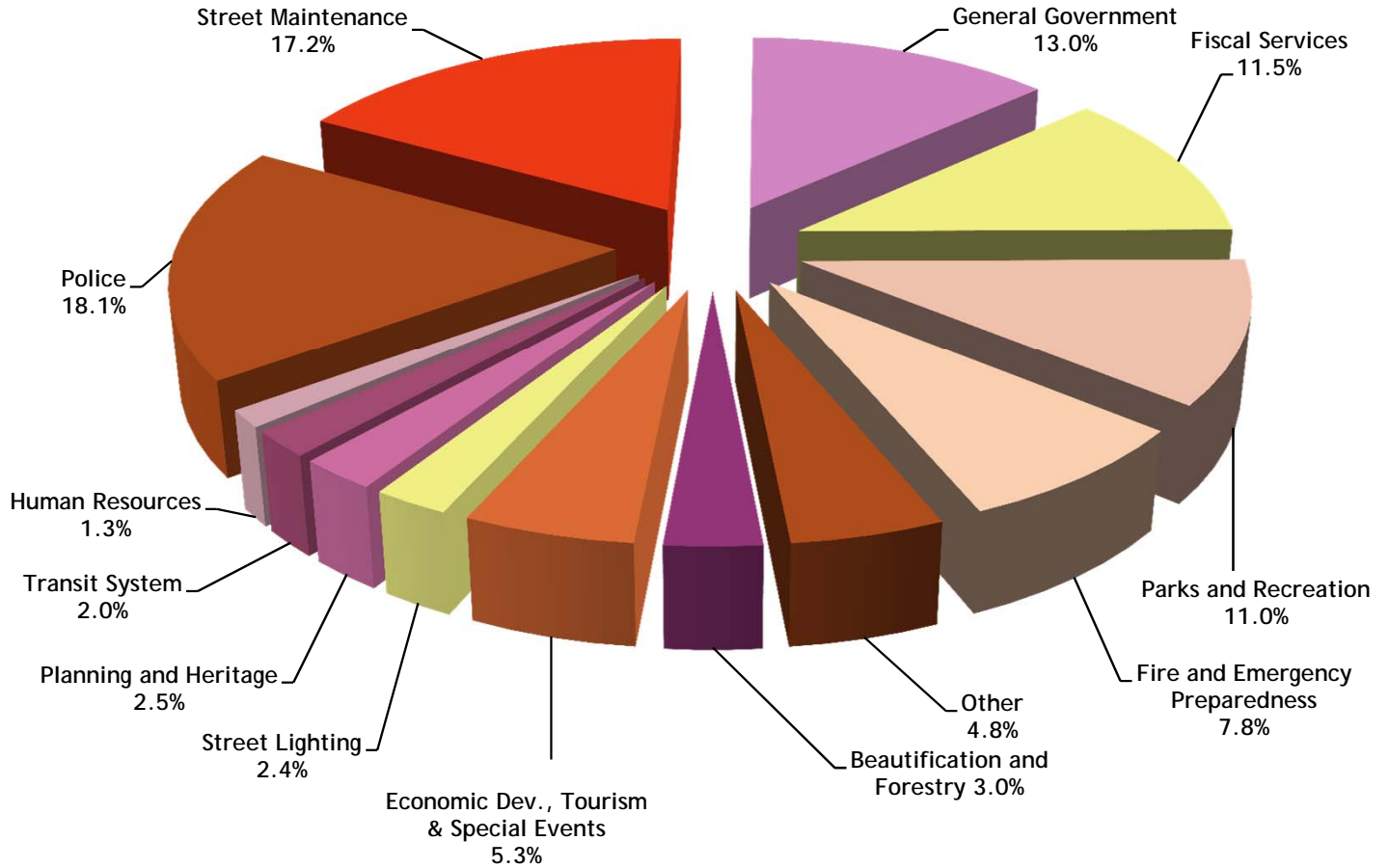


Property Taxes	\$ 29,432,622	64.1%
Provincial Grant	10,875,457	23.7%
Other	1,455,200	3.2%
Surplus	201,824	0.4%
Police	1,095,000	2.4%
Parking Meters	700,000	1.5%
Recreation	584,950	1.3%
Parking Garages	390,000	0.8%
QEH Grant in Lieu of Taxes	140,000	0.3%
Transfer from Reserves	32,790	0.1%
Provincial Infrastructure Grant	1,010,000	2.2%
<b>Total Revenue</b>	<b>\$ 45,917,843</b>	<b>100.0%</b>



# City of Charlottetown 2014 Budget

## Expenditures



Police	\$ 8,315,823	18.1%
Street Maintenance	7,899,985	17.2%
General Government	5,981,760	13.0%
Fiscal Services	5,290,845	11.5%
Parks and Recreation	5,051,500	11.0%
Fire and Emergency Preparedness	3,590,325	7.8%
Other	2,196,684	4.8%
Beautification and Forestry	1,390,180	3.0%
Economic Dev., Tourism & Special Events	2,439,051	5.3%
Street Lighting	1,090,000	2.4%
Planning and Heritage	1,126,828	2.5%
Transit System	930,528	2.0%
Human Resources	614,115	1.3%
<b>Total Expenditures</b>	<b>\$ 45,917,624</b>	<b>100.0%</b>



**Clifford J. Lee, Mayor**

# **Charlottetown City Council 2014**



## **Mission Statement**

*To manage the resources  
of the City of Charlottetown  
to the optimal benefit  
of its citizens and the community*



**Edward J. Rice**  
Ward 1



**Daniel J. Redmond**  
Ward 2



**Robert B. Lantz**  
Ward 3



**Mitchell G. Tweel**  
Ward 4



**Sterling H. MacFadyen**  
Deputy Mayor, Ward 5



**David W. MacDonald**  
Ward 6



**Cecil F. Villard**  
Ward 7



**Jason E. Coady**  
Ward 8



**Melissa J. Hilton**  
Ward 9



**Terence H. Bernard**  
Ward 10



# City of Charlottetown

## *Standing Committee Structure*

Effective July 11, 2012

### **ADMINISTRATIVE SERVICES**

<b>CHAIR</b>	<b>Councillor Cecil Villard</b>
<b>Vice-Chair</b>	<b>Councillor Terry Bernard</b>
<b>Members at Large</b>	Councillor Edward Rice Councillor Melissa Hilton

### **ADVANCED PLANNING & PRIORITIES**

<b>CHAIR</b>	<b>Councillor Jason E. Coady</b>
<b>Vice-Chair</b>	<b>Councillor David MacDonald</b>
<b>Member at Large</b>	Councillor Edward Rice Councillor Mitchell Tweel

### **ECONOMIC DEVELOPMENT & CULTURE**

<b>CHAIR</b>	<b>Deputy Mayor Stu MacFadyen</b>
<b>Vice-Chair</b>	<b>Mayor Clifford Lee</b>
<b>Members at Large</b>	Councillor Daniel Redmond Councillor Terence H. Bernard

### **PARKS, RECREATION & LEISURE ACTIVITIES**

<b>CHAIR</b>	<b>Councillor Melissa Hilton</b>
<b>Vice-Chair</b>	<b>Councillor David W. MacDonald</b>
<b>Member at Large</b>	Councillor Mitchell Tweel

### **PLANNING & HERITAGE**

<b>CHAIR</b>	<b>Councillor Robert B. Lantz</b>
<b>Vice-Chair</b>	<b>Councillor Jason E. Coady</b>
<b>Member at Large</b>	Councillor Melissa J. Hilton

### **PROTECTIVE & EMERGENCY SERVICES**

<b>CHAIR</b>	<b>Councillor David W. MacDonald</b>
<b>Vice-Chair</b>	<b>Councillor Cecil Villard</b>
<b>Member at Large</b>	Councillor Rob Lantz

### **PUBLIC WORKS, STREET LIGHTING & TRANSIT**

<b>CHAIR</b>	<b>Councillor Terence H. Bernard</b>
<b>Vice-Chair</b>	<b>Deputy Mayor Sterling H. MacFadyen</b>
<b>Member at Large</b>	Councillor Cecil Villard

### **URBAN BEAUTIFICATION & SUSTAINABILITY**

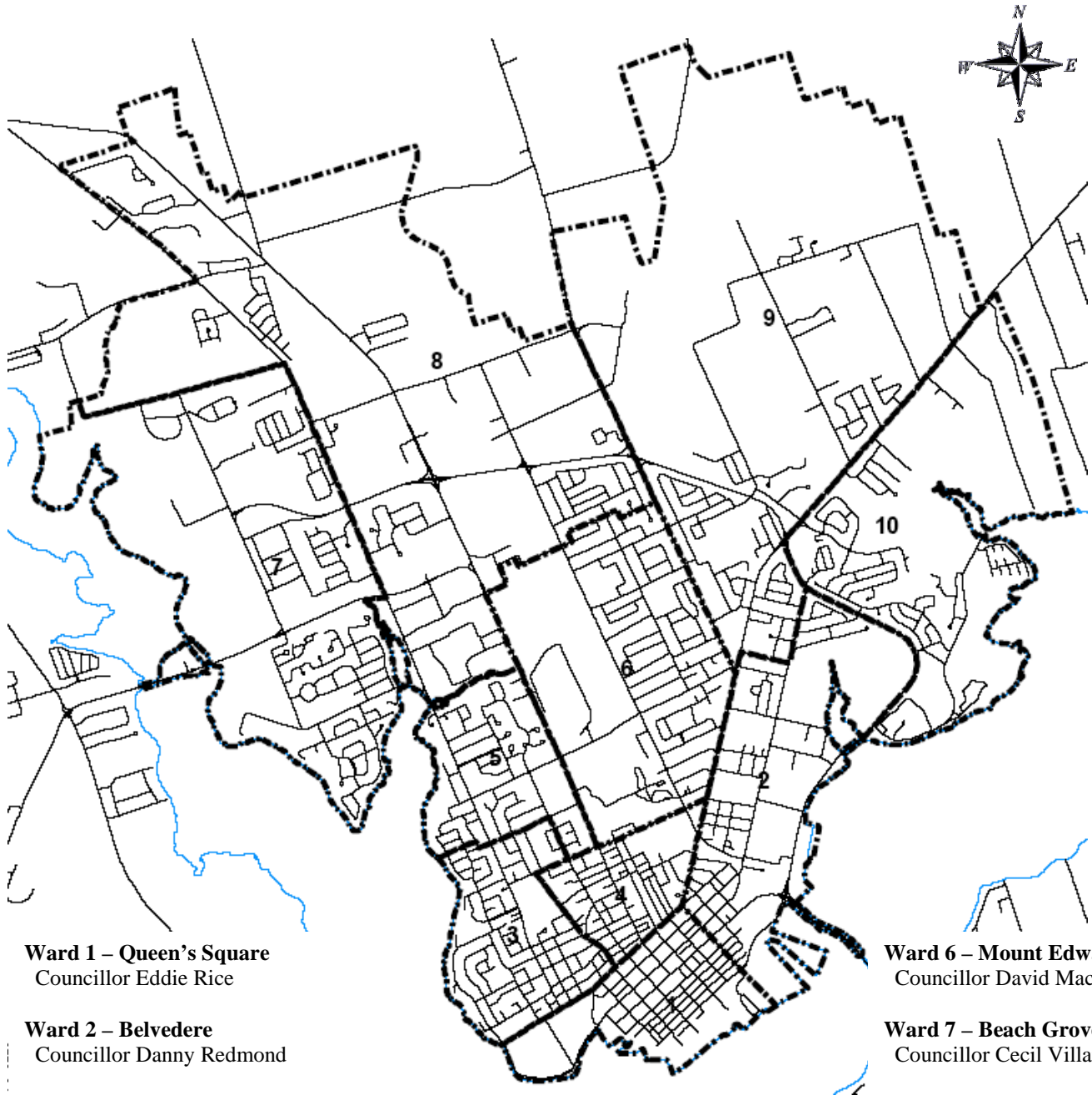
<b>CHAIR</b>	<b>Mayor Clifford Lee</b>
<b>Vice-Chair</b>	<b>Councillor Rob Lantz</b>
<b>Member at Large</b>	Deputy Mayor Stu MacFadyen

### **WATER & SEWER UTILITY**

<b>CHAIR</b>	<b>Councillor Edward J. Rice</b>
<b>Vice-Chair</b>	<b>Councillor Jason Coady</b>
<b>Member at Large</b>	Councillor Daniel Redmond

December 06, 2010  
January 13, 2011  
June 14, 2011  
August 30, 2011  
July 10, 2012

# City of Charlottetown “Ward Map” 2014



**Ward 1 – Queen’s Square**  
Councillor Eddie Rice

**Ward 2 – Belvedere**  
Councillor Danny Redmond

**Ward 3 – Brighton**  
Councillor Rob Lantz

**Ward 4 – St. Avard’s**  
Councillor Mitchell Tweel

**Ward 5 – Spring Park**  
Deputy Mayor Stu MacFadyen

**Ward 6 – Mount Edward**  
Councillor David MacDonald

**Ward 7 – Beach Grove**  
Councillor Cecil Villard

**Ward 8 – Highfield**  
Councillor Jason Coady

**Ward 9 – Stonepark**  
Councillor Melissa Hilton

**Ward 10 – Falconwood**  
Councillor Terry Bernard

Charlottetown Harbour

# **City of Charlottetown**

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## **2014 Budget**

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March 28, 2014

## CITY OF CHARLOTTETOWN - 2014 BUDGET SUMMARY

<u>Revenue</u>	<u>2013 Budget</u>	<u>2013 Projected</u>	<u>2014 Estimate</u>
Surplus from Previous Year	\$ 183,329	\$ 182,492	\$ 201,824
Property Taxes	28,058,375	28,018,112	29,432,622
Provincial Grant	10,768,457	10,768,457	10,875,457
Partial Grant In Lieu of Taxes (QEH)	140,000	140,000	140,000
Storm Sewer Rental	30,000	30,000	30,000
Licenses	497,000	477,822	494,000
Parking Garages	470,400	377,937	390,000
Parking Meters	680,000	670,580	700,000
Police	1,027,000	1,073,875	1,095,000
Credits from Other Departments	646,200	377,955	571,200
Outside Fire Protection	15,000	15,000	30,000
Utility Administration Fee	205,000	205,000	205,000
Interest	120,000	75,009	100,000
Recreation	570,450	549,625	584,950
Transfer from Parkland Reserve	25,913	25,913	32,790
Tourism Accommodation Levy Administration Fee	22,500	15,798	25,000
Provincial Infrastructure Fund	<u>1,010,000</u>	<u>1,010,000</u>	<u>1,010,000</u>
<b>REVENUE TOTAL</b>	<b><u>\$ 44,469,624</u></b>	<b><u>\$ 44,013,575</u></b>	<b><u>\$ 45,917,843</u></b>

## CITY OF CHARLOTTETOWN - 2014 BUDGET SUMMARY

<u>Expenditure</u>	<u>2013 Budget</u>	<u>2013 Projected</u>	<u>2014 Estimate</u>
General Government Services:			
City Government	\$ 1,862,093	\$ 1,567,737	\$ 1,835,600
Finance and Audit	724,052	725,286	725,735
Municipal Buildings	1,941,150	1,803,393	1,966,000
Insurance	642,595	643,027	710,425
Mayor and Council	732,000	713,616	734,000
Reports and Studies	<u>30,000</u>	<u>23,850</u>	<u>10,000</u>
	\$ 5,931,890	\$ 5,476,909	\$ 5,981,760
Protective Services:			
Fire Department	3,305,143	3,343,541	3,545,325
Police Department	8,262,751	8,235,826	8,315,823
Street Lighting	1,090,476	1,068,755	1,090,000
Emergency Preparedness	<u>52,000</u>	<u>45,694</u>	<u>45,000</u>
	\$ 12,710,370	\$ 12,693,816	\$ 12,996,148
Street Maintenance:			
Public Works	7,472,509	8,334,904	7,807,350
Traffic and Parking	<u>99,833</u>	<u>90,312</u>	<u>92,635</u>
	\$ 7,572,342	\$ 8,425,216	\$ 7,899,985
Fiscal Services	4,873,488	4,902,799	5,290,845
Parks and Recreation	4,883,600	4,794,488	5,051,500
Urban Beautification and Forestry	1,345,835	1,373,880	1,390,180
Community Sustainability	104,500	80,861	90,000
Planning	878,362	836,338	827,468
Heritage	173,985	156,636	299,360

# CITY OF CHARLOTTETOWN - 2014 BUDGET SUMMARY

<u>Expenditure (continued)</u>	<u>2013 Budget</u>	<u>2013 Projected</u>	<u>2014 Estimate</u>
Economic Development	\$ 670,128	\$ 735,698	\$ 1,014,283
Tourism	275,200	258,099	308,176
Human Resources	633,040	612,186	614,115
Intergovernmental Affairs	35,000	194	20,000
Transit System	822,528	904,197	930,528
Advanced Planning	181,000	149,828	154,000
Event Attraction	481,600	440,936	681,600
Arts and Culture	418,261	401,543	434,992
Other	<u>2,474,195</u>	<u>1,568,127</u>	<u>1,932,684</u>
EXPENDITURE TOTAL	<u>\$ 44,465,324</u>	<u>\$ 43,811,751</u>	<u>\$ 45,917,624</u>
Surplus (Deficit)	<u>\$ 4,300</u>	<u>\$ 201,824</u>	<u>\$ 219</u>

## UTILITY

Water and Sewer (Revenue)	\$ 10,067,505	\$ 10,284,588	\$ 10,538,938
Water and Sewer (Expenditure)	<u>\$ 10,066,545</u>	<u>\$ 9,764,775</u>	<u>\$ 10,538,938</u>
Surplus (Deficit)	<u>\$ 960</u>	<u>\$ 519,813</u>	<u>\$ -</u>

<b>TOTAL CITY REVENUE</b>	<b>\$ 54,537,129</b>	<b>\$ 54,298,163</b>	<b>\$ 56,456,781</b>
<b>TOTAL CITY EXPENDITURE</b>	<u><b>54,531,869</b></u>	<u><b>53,576,526</b></u>	<u><b>56,456,562</b></u>
<b>Surplus (Deficit)</b>	<u><b>\$ 5,260</b></u>	<u><b>\$ 721,637</b></u>	<u><b>\$ 219</b></u>

## **2014 Property Tax Rates per \$100 of Assessment**

Non-Commercial (Mobile Home Parks)	\$0.42
Non-Commercial (Residential)	\$0.67
Non-Commercial (Out of Province Ownership)	\$1.33
Hotel/Motel and 4+ Unit Buildings	\$0.91
Hotel/Motel and 4+ Unit Buildings (Out of Province)	\$1.57
Commercial	\$2.36
BIA Commercial (on Behalf of DCI)	\$0.15

## **2014 Single Family Dwelling Annual Utility Costs**

Effective April 1, 2012	
Water	\$183.93
Sewer	<u>\$326.96</u>
Total	\$510.89
As Approved by Council March 12, 2012	



## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department  
Revenue

Prepared by:  
Scott Ryan

Budget Item and Primary Code Property Taxes, Planning, Police	2013 Original Budget	2013 Projected	Estimate for 2014
Surplus From Previous Year	183,329	182,492	201,824
Non-Commercial Property Taxes	13,626,228	28,018,112	14,920,472
Commercial Property Taxes	13,502,042		14,789,150
Owner Occupied Residential Tax Credit	(360,000)		(277,000)
Provincial Grant	10,768,457	10,768,457	10,875,457
QEH Partial Grant In Lieu of Taxes	140,000	140,000	140,000
Storm Sewer Rental	30,000	30,000	30,000
Building permits	440,000	419,942	440,000
Taxi Licenses	32,000	30,030	32,000
Rezoning/variances	5,000	5,703	5,000
Zoning Inquiry	10,000	9,419	12,000
Subdivisions/Agreements	10,000	3,508	5,000
Vending Licenses/By-laws/Maps	-	9,220	-
Parking Garages	470,400	377,937	390,000
Parking Meters	680,000	670,580	700,000
Provincial Court Fines	365,000	398,765	400,000
Municipal Court Fines	65,000	59,710	59,000
Parking Violations	240,000	249,517	260,000
Parking Meter Tickets	140,000	192,581	205,000
Dog Tags	1,000	667	1,000
Contract Services (Fingerprinting/Security Checks)	216,000	172,635	170,000
Credits From Other Departments	646,200	377,955	571,200
Outside Fire Protection	15,000	15,000	30,000
Utility Facility Rental Fee	205,000	205,000	205,000
Interest Income	120,000	75,009	100,000
Provincial Infrastructure Fund	1,010,000	1,010,000	1,010,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>			

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department  
Revenue

Prepared by:  
Scott Ryan

Budget Item and Primary Code Recreation and Other	2013 Original Budget	2013 Projected	Estimate for 2014
<b>Simmons Arena:</b>			
Minor Hockey	98,000	86,692	98,000
Minor Figure Skating	48,000	45,061	48,000
Minor Ringette	2,500	323	2,500
Recreational/Schools	57,000	62,261	57,000
Adult and Public Skates	-	10,988	-
Preschool Skates	-	1,403	-
Private Ice Rentals	5,000	6,879	5,000
Off-Season Rentals	15,000	222	15,000
Other	500	744	500
Canteen Sales	(500)	(2,183)	(500)
<b>Cody Banks Arena:</b>			
Minor Hockey	95,000	73,733	95,000
Minor Figure Skating	55,000	47,952	55,000
Minor Ringette	5,000	3,329	5,000
Recreational/Schools	45,000	53,168	45,000
Adult and Public Skates	-	(505)	-
Preschool Skates	1,400	3,602	1,400
Private Ice Rentals	-	-	-
Off-Season Rentals	7,500	4,891	7,500
Other	13,050	6,164	13,050
Canteen Sales	-	(3,030)	-
Maplewood Room	-	(149)	-
Registration Fees	62,000	74,856	75,000
Sport Field Rentals	22,000	22,636	22,000
Pool Revenue	5,500	8,348	7,000
Rooms/Halls/Events	33,500	42,240	33,500
Transfer Parkland Reserves	25,913	25,913	32,790
Tourism Accommodation Levy Administration Fee	22,500	15,798	25,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	43,179,519	\$44,013,574	\$45,917,843

# 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Donna Waddell

<b>Budget Item and Primary Code</b> City Government - 1000	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Salaries	987,552	821,048	950,000
Benefits	232,390	168,731	279,300
Postage	10,000	5,745	10,000
Office Supplies	15,000	14,402	15,000
Equipment Repairs and Rentals	23,000	21,950	23,000
Federation Fees	52,100	56,721	56,700
Solicitors' Fees	210,000	156,801	174,000
Staff Development	12,000	11,784	15,000
Computer Services	207,000	201,048	200,000
Purchase of New Equipment	4,000	3,472	4,000
Miscellaneous	10,000	10,132	10,000
City Portal	68,250	65,105	70,000
Post Retirement Pay Reserve	30,800	30,800	28,600
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$1,862,093</b>	<b>\$1,567,737</b>	<b>\$1,835,600</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Scott Ryan

<b>Budget Item and Primary Code</b> Finance and Audit - 2500	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Salaries	452,135	457,110	470,535
Benefits	107,900	111,136	98,500
Professional Auditing Services	24,117	17,655	18,000
Staff Training and Travel	5,000	5,917	6,000
Meeting Expenses	1,300	1,206	1,300
Post Retirement Pay Reserve	17,600	17,600	15,400
Bank Service Charges	40,000	40,010	40,000
Miscellaneous Administration	5,000	5,069	5,000
Computer Services	71,000	69,582	71,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$724,052</b>	<b>\$725,286</b>	<b>\$725,735</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Paul Johnston

<b>Budget Item and Primary Code</b> Municipal Buildings - 4600-4699	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Salaries	468,500	532,631	501,000
Benefits	102,700	96,944	91,000
Heating Fuel	291,000	291,962	300,000
Phones	80,000	80,089	82,000
Electric	170,000	175,533	180,000
Water and Sewer	16,500	15,363	16,000
Cleaning Supplies	26,000	18,750	20,000
Service Contracts	80,000	84,450	92,250
Maintenance	223,000	148,987	220,000
Snow Removal	15,000	12,756	17,500
Property Taxes	445,000	320,726	325,000
Facility Rental - Planning Office	-	-	102,750
Clothing	1,750	1,579	1,800
Mileage	1,500	1,357	1,500
Miscellaneous	5,000	9,066	-
Post Retirement Pay Reserve	13,200	13,200	13,200
Public Art Maintenance	2,000	-	2,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$1,941,150</b>	<b>\$1,803,393</b>	<b>\$1,966,000</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Donna Waddell

<b>Budget Item and Primary Code</b>	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Insurance - 3100			
General Coverage	497,518	497,950	560,526
Municipal Vehicles and Equipment	125,075	125,075	129,896
Environmental Liability Insurance	20,002	20,002	20,002
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$642,595</b>	<b>\$643,027</b>	<b>\$710,425</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Karen Lavers/Donna Waddell

<b>Budget Item and Primary Code</b> Mayor and Council - 1900	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Salaries	30,000	11,602	30,000
Benefits	11,000	9,740	11,000
Staff Training and Development	6,000	5,203	6,000
Mayor and Council	242,000	256,427	264,000
Elected Training and Development	70,000	70,323	60,000
Public Relations	293,000	288,371	293,000
Intercommunity Affairs	20,000	11,523	15,000
Office Equipment	20,000	17,962	20,000
Community Neighbourhood Events	25,000	29,190	25,000
Professional Services	15,000	13,276	10,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$732,000</b>	<b>\$713,616</b>	<b>\$734,000</b>

# 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Donna Waddell

<b>Budget Item and Primary Code</b> Reports and Studies - 1300	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Reports and Studies	30,000	23,850	10,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$30,000</b>	<b>\$23,850</b>	<b>\$10,000</b>



## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Protective Services

**Prepared by:**  
Randy K. MacDonald

<b>Budget Item and Primary Code</b> Fire Department - 3700	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Salaries (Permanent)	783,400	768,791	848,500
Benefits (Permanent)	189,600	179,123	186,400
Labour (Permanent)	194,000	298,522	228,400
Uniforms	27,500	14,717	15,100
Salaries (Volunteers)	502,300	488,243	555,200
Benefits (Volunteers)	40,000	40,579	40,600
Labour (Volunteers)	23,300	38,997	22,000
Gas and Oil	20,000	23,547	20,700
Vehicle Maintenance and Repairs	77,100	74,091	77,100
Phones and Radios	17,600	17,086	17,100
Equipment Maintenance	27,900	29,819	27,900
Air Supply and Service	8,600	8,315	8,600
Leased Equipment	-	5,000	9,600
New Equipment	103,718	59,742	114,800
Training and Job Development	73,900	70,462	73,900
Transportation	2,000	305	500
Fire Prevention Bureau	16,900	18,672	20,200
Membership Fees	-	-	-
Advertising	-	6,031	5,900
Protective Clothing	15,300	15,051	15,300
Volunteer Programs	22,600	24,384	29,000
Water Department Services	937,125	937,125	937,125
Miscellaneous	5,300	8,618	8,800
Leased Vehicles	163,400	162,720	229,000
Post Retirement Pay Reserve (Career)	28,600	28,600	28,600
Post Retirement Pay Reserve (Volunteer)	25,000	25,000	25,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$3,305,143</b>	<b>\$3,343,541</b>	<b>\$3,545,325</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Protective Services

**Prepared by:**  
Paul Smith

<b>Budget Item and Primary Code</b> Police Department - 4000	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Salaries	4,935,686	4,786,672	4,951,671
Benefits	1,185,590	1,151,883	1,207,639
Labour	1,046,622	1,154,341	1,004,551
Commissionaires	133,304	135,341	138,663
Vehicles			
Gas and Oil	121,000	132,028	126,000
Repairs and Maintenance	62,000	97,915	65,000
Rental of CIB Vehicle Surveillance, Temporary	22,600	4,687	22,600
Phones and Radios	108,268	109,234	117,634
Car Wash	12,500	14,669	12,500
Law Books	2,600	2,599	3,000
Breathalyzer and CPIC	2,800	609	14,800
Plain Clothes Allowance	13,800	13,172	13,800
Emergency Recording Equipment	5,500	3,688	5,500
PROS - Police Reporting and Occurrence Sys.	40,000	36,132	40,000
Uniforms	40,000	41,223	50,000
Dry-Cleaning	7,000	7,665	7,000
Flashlights and Batteries	2,000	522	2,000
Office Printing and Supplies	35,000	45,813	57,500
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>			

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Protective Services

**Prepared by:**  
Paul Smith

<b>Budget Item and Primary Code</b> Police Department - 4000	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Advertising	1,500	1,792	1,500
Identification Supplies	7,500	6,454	7,500
Ammunition	2,000	1,213	2,000
Justice Computer Terminal	1,000	-	1,000
Operational expenses (JFO)	17,000	48,844	30,000
Police Hardware and Emergency Response	52,519	65,834	32,000
Staff Training courses	30,000	13,833	30,000
Atlantic Police Academy and Canadian Police College	7,161	3,551	7,161
Inmate Meals	25,000	21,725	25,000
Fees and Disbursements	27,000	31,039	27,000
Community Policing	14,800	12,897	14,800
Post Retirement Pay Reserve	162,800	162,800	162,800
Insurance Claims	10,000	2,295	5,000
Parking Computer	16,120	15,926	16,120
Humane Society (Annual Contract)	92,081	92,144	94,084
Downtown Office	8,000	7,686	8,000
Strategic Planning/Stipends	12,000	9,600	12,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$8,262,751</b>	<b>\$8,235,826</b>	<b>\$8,315,823</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Protective Services

**Prepared by:**  
Paul Johnston

<b>Budget Item and Primary Code</b>	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Street Lighting - 4900			
Street Lighting	1,050,000	1,032,593	1,055,000
Replacement Lights and Repairs	40,476	36,163	35,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$1,090,476</b>	<b>\$1,068,755</b>	<b>\$1,090,000</b>

# 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Protective Services

**Prepared by:**  
Randy K. MacDonald

<b>Budget Item and Primary Code</b>	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Emergency Preparedness - 4100			
Salaries (Casual)	8,000	7,525	8,000
Emergency Planning	6,800	1,598	-
Staff Training	500	226	500
Emergency Operations	5,200	5,000	5,000
City Radio System	31,500	31,345	31,500
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$52,000</b>	<b>\$45,694</b>	<b>\$45,000</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Street Maintenance

**Prepared by:**  
Paul Johnston

<b>Budget Item and Primary Code</b>	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Public Works and Corp. Property - 4300			
Salaries	1,483,100	1,479,319	1,577,300
Benefits (Permanent Employees)	377,050	363,945	385,000
Benefits (Term Employees)	332,700	315,083	338,550
Administration	41,000	25,148	25,000
Training and Travel (Elected Officials)	4,100	4,113	4,200
Training and Travel (Staff)	26,000	22,549	33,500
Snow Removal	2,038,059	2,637,185	2,125,000
Street Cleaning	783,700	855,420	888,000
Street Resurfacing	16,000	17,614	18,000
Street Repair	589,700	603,269	613,200
Sidewalk and Curb (Union Maintenance)	318,000	286,222	358,500
Storm Drainage System and Culvert Replacement and Rehabilitation	171,500	187,345	228,000
Clothing	17,500	22,422	22,000
Phones and Radios	13,000	11,307	13,000
Tools	7,000	3,720	5,000
Vehicle Fuel (Gas, Oil and Diesel Fuel)	290,000	359,923	300,000
Repairs to Equipment	325,000	311,754	310,000
Traffic Markings and Signs	473,500	553,899	398,500
Special Initiatives	50,000	41,912	44,500
Meeting Expenses	4,000	2,715	3,500
Professional Consulting	5,000	4,961	5,000
Post Retirement Pay Reserve	61,600	61,600	61,600
Insurance Claims	45,000	163,480	50,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$7,472,509</b>	<b>\$8,334,904</b>	<b>\$7,807,350</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Street Maintenance

**Prepared by:**  
Paul Johnston/Paul Smith

<b>Budget Item and Primary Code</b>	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Traffic and Parking - 5200			
Salaries	53,225	57,582	57,760
Benefits	4,508	3,229	4,250
Clothing	400	396	425
Parking Devices (Operations and Repairs)	32,000	20,482	21,000
Parking Meter Tickets	4,500	4,332	4,500
Vehicle Operation and Repair	3,000	2,091	2,500
Post Retirement Pay Reserve	2,200	2,200	2,200
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$99,833</b>	<b>\$90,312</b>	<b>\$92,635</b>

# 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Fiscal Services

**Prepared by:**  
Scott Ryan

<b>Budget Item and Primary Code</b> Fiscal Services - 2800	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Servicing Long Term Debt	4,830,696	4,851,753	5,242,735
Short Term (Capital Bridging) Debt	42,792	51,045	48,110
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$4,873,488</b>	<b>\$4,902,799</b>	<b>\$5,290,845</b>



## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department  
Parks and Recreation

Prepared by:  
Sue Fraser

Budget Item and Primary Code Parks and Recreation - 6700-6770	2013 Original Budget	2013 Projected	Estimate for 2014
<b><u>Administration</u></b>			
Salaries	132,068	135,383	137,402
Benefits	31,159	31,630	32,400
Mileage	4,000	3,200	4,000
Advertising	2,000	2,393	2,400
Staff Travel and Training	4,000	4,303	4,500
Elected Official Travel and Training	4,800	3,111	4,800
Advisory Committee Stipend	7,200	7,200	7,200
Meeting Expenses	2,000	2,562	3,000
Office Equipment	22,000	23,441	14,200
Special Grants	13,000	12,972	7,000
Miscellaneous	1,000	472	600
Insurance Claims	5,000	1,760	5,000
Post Retirement Pay Reserve	<u>39,600</u>	<u>39,600</u>	<u>39,600</u>
Administration Total	267,827	268,026	262,102
<b><u>Programs and Grants</u></b>			
Salaries	300,211	281,089	302,168
Benefits	44,289	42,250	47,155
Subsidies and Grants	290,167	276,258	286,927
Programs and Equipment	60,000	56,777	64,000
Special Events	9,000	7,649	9,000
Miscellaneous	500	291	500
Promotions (Brochure, Flyers and Ads)	<u>11,000</u>	<u>7,784</u>	<u>11,000</u>
Programs and Grants Total	715,167	672,098	720,750
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>			

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department  
Parks and Recreation

Prepared by:  
Sue Fraser

Budget Item and Primary Code Parks and Recreation - 6700-6770	2013 Original Budget	2013 Projected	Estimate for 2014
<b><u>Cody Banks Arena</u></b>			
Salaries	191,499	238,493	201,959
Benefits	47,803	52,315	49,257
Staff Training	3,850	791	3,850
Utilities (Lights, Water, Phone and Fuel)	118,208	95,288	108,208
Repairs and Maintenance	44,000	40,337	47,600
Small Projects	22,000	19,721	22,000
Miscellaneous	4,000	3,668	4,500
Vehicle Repairs, Maintenance and Fuel	<u>2,000</u>	<u>1,629</u>	<u>2,000</u>
Cody Banks Arena Total	433,360	452,241	439,374
<b><u>Simmons Arena</u></b>			
Salaries	168,067	137,473	176,885
Benefits	34,142	30,772	39,083
Staff Training	3,850	2,070	3,850
Utilities (Lights, Water, Phone and Fuel)	143,427	120,135	123,427
Repairs and Maintenance	56,400	56,476	58,500
Small Projects	22,000	7,480	22,000
Vehicle Repairs, Maintenance and Fuel	4,900	4,281	4,900
Miscellaneous	<u>3,500</u>	<u>1,207</u>	<u>4,000</u>
Simmons Arena Total	436,286	359,893	432,645
<b>Civic Centre Operating Grant</b>	777,240	777,240	785,240
<b>Civic Centre Marketing Fund</b>	-	-	50,000
<b>CARI (Aquatics Arena) Centre</b>	576,000	562,199	606,040
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>			

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department  
Parks and Recreation

Prepared by:  
Sue Fraser

Budget Item and Primary Code Parks and Recreation - 6700-6770	2013 Original Budget	2013 Projected	Estimate for 2014
<b><u>Parks</u></b>			
Salaries	1,016,435	1,052,087	1,071,447
Benefits	148,943	158,964	156,870
Training and Consulting Fees	8,700	5,103	8,200
Parks Maintenance	258,162	245,284	264,852
Vehicles and Equip. Repairs, Maintenance and Fuel	122,100	140,501	134,100
Contract Work on Sportfields and Facilities	45,000	38,682	35,000
Trail Maintenance (Including Boardwalk)	30,780	21,437	27,780
Miscellaneous	6,400	7,906	6,400
Pools	28,000	24,631	28,000
Special Initiatives	11,500	8,196	21,000
Active Transportation	<u>1,700</u>	<u>0</u>	<u>1,700</u>
Parks Total	1,677,720	1,702,791	1,755,349
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	\$4,883,600	\$4,794,488	\$5,051,500

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Urban Beautification and Forestry

**Prepared by:**  
Blair Kinch/Donna Waddell

<b>Budget Item and Primary Code</b>	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Urban Beautification and Forestry - 4910-4930			
Salaries	950,784	1,005,411	1,009,585
Benefits	153,051	142,755	142,695
City Beautification Program	82,500	60,182	80,000
Tree Program	80,500	80,873	80,500
Meeting Expenses	1,500	2,300	1,500
Training and Travel	4,000	6,630	2,000
Post Retirement Pay Reserve	4,400	4,400	4,400
Vehicle Repair, Maintenance, and Fuel	61,500	63,550	61,500
Protective Clothing	800	780	800
Stipends to Citizen Representatives	6,800	7,000	7,200
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$1,345,835</b>	<b>\$1,373,880</b>	<b>\$1,390,180</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Community Sustainability

**Prepared by:**  
Karen Murchison/ Sue Fraser

<b>Budget Item and Primary Code</b> Community Sustainability - 5600	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Salaries and Benefits	68,000	48,073	59,375
Staff Travel and Training	1,500	2,337	1,500
Cultural Pillar	2,500	4,869	2,000
Economic Pillar	2,500	-	2,000
Environment Pillar	2,500	2,177	2,000
Social Pillar	2,500	1,764	2,000
Education and Communication	15,000	8,170	10,000
Community Involvement	10,000	11,190	10,000
Miscellaneous	-	694	1,000
Committee Expenses	-	1,586	125
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$104,500</b>	<b>\$80,861</b>	<b>\$90,000</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department  
Planning

Prepared by:  
Alex Forbes

Budget Item and Primary Code Planning - 6100	2013 Original Budget	2013 Projected	Estimate for 2014
Salaries	583,195	526,602	579,861
Benefits	121,067	121,310	147,207
Mileage	2,000	1,189	2,000
Office Supplies and Equipment	6,000	6,440	8,000
Operating Equipment	5,000	8,158	6,000
Advertising	5,000	6,731	6,500
Staff Development	12,000	12,530	14,000
Printing	500	403	500
Board Meetings	15,000	14,217	15,000
Planning Services	104,000	116,514	20,000
Phones	1,000	808	1,400
Post Retirement Pay Reserve	17,600	17,600	22,000
Computer Tech Services	6,000	3,836	5,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$878,362</b>	<b>\$836,338</b>	<b>\$827,468</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department  
Heritage

Prepared by:  
Alex Forbes

Budget Item and Primary Code Heritage - 6400/6410	2013 Original Budget	2013 Projected	Estimate for 2014
Salaries	62,725	61,856	73,430
Benefits	8,060	7,020	8,600
Special Projects	19,000	10,953	19,000
Heritage Meetings	7,500	6,551	7,500
Advertising	500	240	500
Office Supplies and Equipment	1,000	112	1,500
Staff Development	3,000	2,295	2,000
Heritage Grant Program	65,000	62,271	65,000
Heritage Tax Program	-	-	114,630
Post Retirement Pay Reserve	2,200	2,200	2,200
Heritage Area Study and Revisions	5,000	3,137	5,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$173,985</b>	<b>\$156,636</b>	<b>\$299,360</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Economic Development

**Prepared by:**  
Ron Atkinson

<b>Budget Item and Primary Code</b> Economic Development - 2250	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Staff Development	1,500	2,005	2,000
Staff Mileage	500	61	500
Office and Computer Equipment	1,000	207	1,500
Memberships and Partnerships	39,000	108,327	114,000
Business Development	9,500	9,204	9,500
Marketing and Development	19,000	19,281	20,000
Stipends to Citizen Representatives (See Section 27)	7,200	7,200	7,200
Investment Program	357,428	352,963	593,797
Business Improvement Area (BIA)	235,000	236,449	265,786
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$670,128</b>	<b>\$735,698</b>	<b>\$1,014,283</b>



## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department  
Tourism

Prepared by:  
Donna Hurry

Budget Item and Primary Code Tourism - 2200	2013 Original Budget	2013 Projected	Estimate for 2014
Salaries	39,900	45,012	59,738
Benefits	3,600	3,996	5,238
Staff Mileage	500	-	500
Office and Computer Equipment	3,500	1,371	3,500
Tourism	14,300	10,134	14,300
Memberships and Partnerships	10,000	1,699	5,000
Staff Training and Travel	3,000	2,813	2,500
Elected Officials Training and Travel	1,400	78	1,400
Annual Events	71,000	74,026	88,000
Event Submissions	26,000	23,528	26,000
Miscellaneous	-	218	-
Tourism Initiatives	90,000	83,224	90,000
Charlottetown Harbour Authority Inc.	12,000	12,000	12,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$275,200</b>	<b>\$258,099</b>	<b>\$308,176</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Human Resources

**Prepared by:**  
Roy Main

<b>Budget Item and Primary Code</b> Human Resources - 1600	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Salaries	335,811	345,026	317,370
Benefits	122,529	109,801	112,445
Contract Services	41,000	27,640	41,000
Training, Development and Travel	4,500	3,489	4,500
Communications	1,500	2,169	2,500
Employee Services	2,000	1,624	2,000
Payroll Services	72,000	74,829	75,000
Office Supplies and Committee Expenses	2,000	1,830	2,000
Post Retirement Pay Reserve	24,200	24,200	30,800
Small Equipment	2,000	1,423	2,000
Organizational Development	10,000	10,035	10,000
Employee Assistance Program	15,500	10,121	14,500
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$633,040</b>	<b>\$612,186</b>	<b>\$614,115</b>

# 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Intergovernmental Affairs

**Prepared by:**  
Roy Main

Budget Item and Primary Code Intergovernmental Affairs	2013 Original Budget	2013 Projected	Estimate for 2014
Meals	-	194	-
Professional Services	35,000	-	20,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$35,000</b>	<b>\$194</b>	<b>\$20,000</b>

# 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department  
Transit

Prepared by:  
Donna Waddell

Budget Item and Primary Code Transit - 5800	2013 Original Budget	2013 Projected	Estimate for 2014
Pat and The Elephant	50,000	50,000	50,000
Shelter Maintenance	37,128	33,494	37,128
Transit Contract	722,000	820,704	830,000
Memberships	3,400	-	3,400
New Shelters	10,000	-	10,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$822,528</b>	<b>\$904,197</b>	<b>\$930,528</b>

# 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Advanced Planning & Priorities

**Prepared by:**  
Donna Waddell

Budget Item and Primary Code	2013 Original Budget	2013 Projected	Estimate for 2014
Meetings	1,000	349	1,000
Special Projects	10,000	-	62,000
Review of Official Plan / ZD Bylaw	170,000	149,479	91,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$181,000</b>	<b>\$149,828</b>	<b>\$154,000</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Event Attraction

**Prepared by:**  
Wayne Long

<b>Budget Item and Primary Code</b>	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Event Attraction - 2260			
Staff Development	2,500	2,460	2,000
Staff Mileage	1,000	994	1,000
Elected Official Travel	2,000	717	-
Office and Computer Equipment	3,000	2,393	3,000
Memberships and Partnerships	1,100	865	1,100
Miscellaneous	1,000	901	1,000
Promotions and Materials	13,500	13,267	13,500
Development and Attraction	50,000	49,278	50,000
2014	264,000	230,493	300,000
Hosting	143,500	139,568	310,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$481,600</b>	<b>\$440,936</b>	<b>\$681,600</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Arts and Culture

**Prepared by:**  
Ron Atkinson

<b>Budget Item and Primary Code</b> Arts and Culture - 6200	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Confederation Centre of The Arts (see sect 27)	271,086	267,643	292,274
Grants (see section 27)	67,174	73,782	91,118
Cultural Initiatives	80,000	60,118	50,600
Miscellaneous	-	-	1,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$418,261</b>	<b>\$401,543</b>	<b>\$434,992</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department  
Other

Prepared by:  
Scott Ryan

Budget Item and Primary Code Other - 7000	2013 Original Budget	2013 Projected	Estimate for 2014
Elections	35,000	35,000	35,000
Reserve for Extraordinary	1,262,200	452,786	642,249
2014 Celebration Overtime	-	-	297,388
Grants	687,903	668,134	649,638
Stipends to Citizen Representatives	21,600	20,000	21,600
Fleet Management	467,492	392,207	286,809
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$2,474,195</b>	<b>\$1,568,127</b>	<b>\$1,932,684</b>



# CITY OF CHARLOTTETOWN WATER AND SEWER UTILITY

## 2014 BUDGET SUMMARY

<u>Revenue</u>	<u>2013 Budget</u>	<u>2013 Projected</u>	<u>2014 Estimate</u>
Surplus from Previous Year	\$ 385,380	\$ 385,380	\$ 519,813
Metered Sales	4,600,000	4,849,719	5,226,000
Unmetered Sales	3,800,000	3,846,070	3,520,000
Fire Protection	937,125	937,125	937,125
Penalties	100,000	61,121	90,000
Services Billed	120,000	42,561	120,000
Non-Operating	20,000	54,694	20,000
Sludge Handling	<u>105,000</u>	<u>107,918</u>	<u>106,000</u>
<b>REVENUE TOTAL</b>	<b><u>\$ 10,067,505</u></b>	<b><u>\$ 10,284,588</u></b>	<b><u>\$ 10,538,938</u></b>
<b>EXPENDITURE TOTAL</b>	<b><u>\$ 10,066,545</u></b>	<b><u>\$ 9,764,775</u></b>	<b><u>\$ 10,538,938</u></b>
<b>UTILITY SURPLUS</b>	<b><u>\$ 960</u></b>	<b><u>\$ 519,813</u></b>	<b><u>\$ 0</u></b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Water and Sewer Utility

**Prepared by:**  
Craig Walker

Budget Item and Primary Code 8000, 8400, 8800, 9200	2013 Original Budget	2013 Projected	Estimate for 2014
Salaries	2,495,801	2,393,736	2,643,777
Benefits	693,782	662,221	816,553
Repairs and Maintenance (Buildings)	482,130	450,482	511,954
Repairs and Maintenance (Infrastructure)	295,155	402,991	366,400
Repairs and Maintenance (Vehicles)	102,349	122,828	109,994
Repairs and Maintenance (Equipment)	583,025	606,062	638,336
Office	77,980	63,661	79,322
Power	769,854	782,352	781,108
Asphalt	46,364	59,144	53,500
Backhoe Rental	45,152	62,240	40,500
Committee Expenses	100,000	100,000	100,000
Election Expenses	20,000	20,000	20,000
Telephone and Radios	46,644	48,026	56,229
Fuel	30,680	18,273	29,940
Service Contracts	26,192	24,649	37,692
Meeting Expenses	9,000	10,173	10,552
Clothing Allowance and Rental	35,590	33,855	44,621
Staff Training and Travel	59,562	51,391	66,810
Elected Officials Training and Travel	1,000	120	5,000
Chemicals	113,200	131,772	120,746
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>			

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Water and Sewer Utility

**Prepared by:**  
Craig Walker

Budget Item and Primary Code 8000, 8400, 8800, 9200	2013 Original Budget	2013 Projected	Estimate for 2014
Consulting Fees	81,250	22,987	47,183
Insurance	228,226	193,092	235,163
Property Taxes	15,178	14,787	15,894
New Vehicles	65,742	58,544	73,908
New Equipment	44,000	13,839	51,550
Infrastructure Replacement	138,400	108,943	78,089
Post Retirement Pay Reserve	60,703	60,703	60,703
Grants	39,500	39,422	41,500
Water Conservation	55,950	55,518	55,000
Miscellaneous	1,800	1,068	1,845
Debt Charges	3,302,336	3,151,894	3,345,069
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$10,066,545</b>	<b>\$9,764,775</b>	<b>\$10,538,938</b>

# City of Charlottetown

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## 2014 Capital Budget

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<i>City Government</i>	<b>\$11,079,009</b>
<i>Water and Sewer Utility</i>	<b>\$7,919,000</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Capital Project Summary

**Prepared by:**  
Scott Ryan

<b>Budget Item and Primary Code</b>	<b>2013 Original Budget</b>	<b>2013 Projected</b>	<b>Estimate for 2014</b>
Fiscal Services - 2800			
Parks and Recreation	700,000	745,381	577,500
Victoria Park Plan Implementation	100,000	77,016	360,000
Heritage Squares	100,000	12,752	100,000
Urban Beautification	150,000	133,888	-
Fire Hall Design	2,250,000	-	2,250,000
Transit	-	-	500,000
Public Property	230,000	119,081	142,000
Municipal Buildings	300,000	49,290	800,000
Traffic and Pedestrian Signals	450,000	192,651	400,000
Street Lighting	180,000	-	180,000
Public Works	3,510,000	3,117,603	3,650,994
New Deal For Cities:			
Street Resurfacing	2,100,000	2,129,797	2,019,006
Sidewalk and Curb Construction	280,000	327,372	-
Storm Water Control System	-	-	49,509
Traffic/Pedestrian Signals	-	-	50,000
Total Capital Projects	10,350,000	6,904,831	11,079,009
Less Partners' Funding	(2,380,000)	(2,457,169)	(2,118,515)
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$7,970,000</b>	<b>\$4,447,662</b>	<b>\$8,960,494</b>

## 2014 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Budget Item and Primary Code:**  
Capital Budget

**Account Name/Department:**  
Water and Sewer Utility

Detailed Breakdown of Budget Item	Notes/Comments
<b><u>2014 Utility Capital</u></b>	
<b><u>Water Supply Development - Phase I</u></b>	
Well drilling and access roads	696,174
Wellfield piping and control building	1,303,826
Engineering design	86,000
<b>Subtotal</b>	<b>2,086,000</b>
<b><u>Spring Park Combined Sewer Separation &amp; Other</u></b>	
Spring Park combined sewer separation	4,500,000
<b>Subtotal</b>	<b>4,500,000</b>
<b><u>Pollution Control</u></b>	
Pollution Control Plant - Infrastructure Improvements	548,000
East Royalty Lagoon - Flow Meter and Disinfection	150,000
Lift Station Tide Flap Replacements	70,000
<b>Subtotal</b>	<b>768,000</b>
Water meter installations - residential metering program	475,000
<b>Subtotal</b>	<b>475,000</b>
2015 Capital Project Designs	90,000
<b>Subtotal</b>	<b><u>90,000</u></b>
<b><u>Building Canada Funding (Water Supply)</u></b>	
Funding maximum available	(1,174,622)
<b><u>Spring Park Separation Funding</u></b>	
Provincial contribution	(1,500,000)
New Deals Gas tax contribution	(1,000,000)
<b>Subtotal</b>	<b><u>(3,674,622)</u></b>
<b>TOTAL</b>	<b><u>4,244,378</u></b>

Year 2 of 7 of implementation

\*Projected and not confirmed